MASSACHUSETTS
GENERAL HOSPITAL

The Massachusetts General Hospital

Annual Financials and Statistics for Fiscal Year 1997

The General Hospital Corporation

The Massachusetts General Physicians Organization, Inc.

MGH Health Services Corporation

McLean Hospital Corporation

Spaulding Rehabilitation Hospital Corporation

MGH Institute of Health Professions

Massachusetts General Hospital

The General Hospital Corporation

Excerpts from audited financial statements (in thousands of dollars).
Years ending Sept. 30.

	1997	1996 (restated)
Revenue		
Net patient service revenue	$635,736	$598,070
Other operating revenue:		
Research revenues	192,541	183,347
Other	59,636	49,163
Total operating revenue	**887,913**	**830,580**
Expenditures		
Operating expenses:		
Employee compensation and benefits	345,240	335,190
Supplies and other expenses	277,247	264,850
Direct research expenses	131,472	124,104
Depreciation	67,495	63,893
Interest	15,053	14,218
Provision for bad debts	23,138	18,970
Total operating expenditures	**859,645**	**821,225**
Current operating gain (loss) before adjustments	28,268	9,355
Net adjustments to prior year estimates for settlements with third-party payors and other	15,504	11,033
Nonoperating gains (losses), net	21,390	22,653
Excess of revenues over expenses	**$65,162**	**$43,041**

Massachusetts General Physicians Organization, Inc.

Massachusetts General Physicians Organization, Inc.

Excerpts from audited financial statements (in thousands of dollars).
Years ending Sept. 30.

	1997	1996 (restated)
Revenue		
Net patient service revenue	$170,156	$160,155
Other revenue		
Teaching and administrative	9,885	9,959
Other	16,435	12,711
Total operating revenue	**196,476**	**182,825**
Expenditures		
Employee compensation and benefits	148,181	140,329
Supplies and other expenses	23,597	22,326
Professional liability expense	4,737	(3,753)
Depreciation and amortization	2,254	2,134
Provision for bad debts	16,576	18,608
Total operating expenditures	**195,345**	**179,644**
Nonoperating gains (expenses)	(122)	(1,343)
Excess of revenue over expenditures	**$1,009**	**$1,838**

The Massachusetts General Hospital: Facts and figures 1997

Available beds	819
Average occupancy rate *(percent)*	78
Admissions	34,908
Average length of stay *(in days)*	6.55
Ambulatory visits	
MGPO visits (approx.)	722,647
Clinic visits (hospital and some group)	364,537
Health centers	
Charlestown	53,827
Chelsea	107,337
Revere	56,617
Total health center visits	217,781
Emergency visits	62,693
Total ambulatory and emergency visits	1,367,658
Surgical cases	
Inpatient	15,065
Ambulatory	12,766
Total surgical cases	27,831
Births	2,158
Staff	
Staff physicians	2,170
Residents	539
Clinical fellows	288
Research fellows	710
Registered nurses	2,350
Other employees	8,766
Total employees	14,823
Research expenditures *(approx.)*	$212,000,000

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McLean Hospital

The McLean Hospital Corporation

Excerpts from audited financial statements (in thousands of dollars).
Years ending Sept. 30.

	1997	1996 (restated)
Revenue		
Net patient service revenue	$49,188	$52,209
Other operating revenue:		
Research revenue	15,800	15,679
Other	4,026	3,504
Total operating revenue	**69,014**	**71,392**
Expenditures		
Operating expenses:		
Employee compensation and benefits	33,044	41,914
Supplies and expenses	18,228	13,224
Direct research expenses	11,958	11,983
Depreciation	4,957	5,145
Interest	2,674	3,072
Provision for bad debts	3,798	2,864
Total operating expenditures	**74,659**	**78,202**
Current operating gain (loss) before adjustments	(5,645)	(6,810)
Net adjustments to prior year estimates for settlements with third-party payors and other	438	1,187
Nonoperating gains (losses)	4,469	2,663
Excess of revenues over expenses	**$(738)**	**$(2,960)**

McLean Hospital: Facts and figures 1997

Beds		Staff	
Licensed	328	Professional staff	125
In service	150	Clinical fellows	23
		Residents	30
Admissions	3,286	Research fellows	21
Ambulatory visits	57,134	RNs	110
Partial hospital visits	155,870	Volunteers	275
Residential care days	11,562	Employees (total)	896
Night/respite care	22,342		

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The Spaulding Rehabilitation Hospital Corporation

Excerpts from audited financial statements (in thousands of dollars).
Years ending Sept. 30.

	1997	1996 (restated)
Revenue		
Net patient service revenue	$78,069	$71,824
Other	4,516	3,166
Total operating revenue	**82,585**	**74,990**
Expenditures		
Operating expenses		
Employee compensation and benefits	53,337	51,433
Supplies and other expenses	23,149	18,618
Depreciation	3,097	2,927
Interest	1,524	1,566
Provision for bad debts	1,953	1,776
Total operating expenditures	**83,060**	**76,320**
Current operating gain (loss) before adjustments	(475)	(1,330)
Net adjustment to prior year estimates for settlements with third-party payors	500	492
Nonoperating gains/(losses)	2,809	1,690
Excess of revenues over expenses	**$2,834**	**$852**

Spaulding Rehabilitation Hospital: Facts and figures 1997

Beds	296	Staff	
Admissions	4,001	Fellows	6
Ambulatory visits	76,395	Residents	23
Home health visits	165,459	Medical staff	228
		RNs	180
		LPNs	12
		Nursing assistants	128
		Volunteers	254
		Employees	1,534

Spaulding Rehabilitation Hospital leadership *(as of July 1, 1997)*

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The MGH Institute of Health Professions, Inc. leadership *(as of July 1, 1997)*

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MGH Institute of Health Professions: Facts and Figures Fall 1997

Graduate Program Enrollment:	
Nursing	188
Physical Therapy	159
Communication Sciences and Disorders	63
Nonmatriculated Students	120
Total Students	530
Faculty:	
Full-time	41
Part-time	15
Total Faculty	56

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